### **Community and Economic Development**

	Full Year Budget £	YTD Budget £	YTD Actuals £	YTD Variance £	Commitments	Remaining Budget £	Explanation for Variances
Health							
Gross Direct Income	0	0	(253)	(253)	0	253	No Major Variances.
Total Health	0	0	(253)	(253)	0	253	
Car Parking							
Gross Direct Costs	845,196	727,338	622,496	(104,842)	293,369	(70,669)	See Note A Below
Gross Direct Income	(2,634,946)	(2,340,036)	(2,403,095)	(63,059)	0	(231,851)	See Note B Below
Capital Charges	28,446	23,710	23,710	0	0	4,736	No Major Variances.
Support Service Charges	152,019	143,370	143,370	0	0	8,649	No Major Variances.
Total Car Parking	(1,609,285)	(1,445,618)	(1,613,518)	(167,900)	293,369	(289,135)	

**Note A:** £10,169 - Repair and Maintenance. £16,102 - Car Park consultancy services Electrical Vehicle Charge points. £7,261 - Credit card charges (see additional car park income below). (£143,902) - Invoice for management fee not yet received. £2,250 - Hornbeam Road Car Park - Consultancy services.

Note B: (£42,821) - Car park income higher than expected. (£14,405) - Rents - Other Commercial Premises (Licence fee income for various car parks). (£5,224) - Parking permits and closure for filming.

Markets							
Gross Direct Costs	56,436	32,585	32,913	328	2,384	21,140	£2,501 - Salaries and oncosts are higher than anticipated.
Gross Direct Income	(63,654)	(63,654)	(45,624)	18,030	0	(18,030)	£18,214 - Lower income from market rents.
Support Service Charges	27,920	23,280	23,280	0	0	4,640	No Major Variances.
Total Markets	20,702	(7,789)	10,569	18,358	2,384	7,749	
Parks & Open Spaces							
Gross Direct Costs	249,594	195,564	188,900	(6,664)	47,528	13,166	$(\pounds 3,223)$ - R & M Grounds - General. $(\pounds 2,675)$ - Electricity. $\pounds 2,319$ - Water charges.
Gross Direct Income	(14,590)	(5,730)	(3,078)	2,653	0	(11,513)	£3,030 - Rent of land.
Capital Charges	36,897	30,750	30,750	0	0	6,147	No Major Variances.
Support Service Charges	119,950	99,980	99,980	0	0	19,970	No Major Variances.
Total Parks & Open Spaces	391,851	320,564	316,552	(4,012)	47,528	27,770	
Foreshore							
Gross Direct Costs	146,209	86,920	105,460	18,540	3,283	37,467	£6,380 Winter storage costs; £6,921 Donkey Shelter chalet walkway; the balance relates to miscellaneous R&M for Chalets.
Gross Direct Income	(217,362)	(181,140)	(182,464)	(1,324)	0	(34,898)	No Major Variances.
Capital Charges	5,601	4,670	4,670	0	0	931	
Support Service Charges	198,500	165,470	165,470	0	0	33,030	
Total Foreshore	132,948	75,920	93,136	17,216	3,283	36,529	•

### **Community and Economic Development**

	Full Year Budget	YTD Budget	YTD Actuals	YTD Variance	Commitments	Remaining Budget	Explanation for Variances
	£	£	£	£	£	£	
Sports Centres							
Gross Direct Costs	135,262	45,009	37,225	(7,784)	24,399	73,638	See Note A below
Gross Direct Income	0	0	86	86	0	(86)	No Major Variances.
Capital Charges	12,497	10,410	10,410	0	0	2,087	No Major Variances.
Support Service Charges	168,770	140,710	140,710	0	0	28,060	No Major Variances.
Total Sports Centres	316,529	196,129	188,430	(7,699)	24,399	103,700	

**Note A:** (£10,899) - Hall hire invoices not yet received from schools for the 18/19 financial year. (£31,598) - Management contract fee will be lower than anticipated, leading to a saving of £31,021 in the year. The original bid assumed that the Cromer Hub would go ahead and that the fee would include Council funding for fixtures, fittings and equipment. £18,793 - Electricity payment re Cabbell Park. This is in dispute and awaiting a response. £7,500 - Legal fees. The balance consists of minor variances.

Leisure	Complexes
---------	-----------

						-
Support Service Charges	51,590	43,010	43,010	0	0	8,580 No Major Variances.
Capital Charges	525,644	438,030	438,030	0	0	87,614 No Major Variances.
Gross Direct Costs	273,290	223,904	85,619	(138,285)	172,835	14,836 See Note A Below

Note A: (£139,285) - Management contract fee will be lower than anticipated, leading to a saving of £136,738 in the year. The original bid assumed that the Cromer Hub would go ahead and that the fee would include Council funding for fixtures, fittings and equipment.

Other Sports							
Gross Direct Costs	153,529	124,445	119,712	(4,733)	45,596	(11,779)	(£6,314) - Open Space Study / overarching consultation funded from New Homes Bonus.
Gross Direct Income	(10,000)	(8,330)	(36,709)	(28,379)	0	26,709	(£26,511) - Mammoth marathon entry fees.
Support Service Charges	54,540	45,480	45,480	0	0	9,060	No Major Variances.
Total Other Sports	198,069	161,595	128,483	(33,111)	45,596	23,989	•
Recreation Grounds							
Gross Direct Costs	18,466	13,851	14,009	158	4,617	(160)	No Major Variances.
Gross Direct Income	(1,000)	(830)	(1,113)	(283)	0	113	No Major Variances.
Capital Charges	79	70	70	0	0	9	No Major Variances.
Support Service Charges	4,490	3,750	3,750	0	0	740	No Major Variances.
Total Recreation Grounds	22,035	16,841	16,716	(125)	4,617	702	
Pier Pavilion							
Gross Direct Costs	60,448	59,148	61,195	2,047	701	(1,448)	No Major Variances.
Gross Direct Income	(20,000)	(20,000)	(26,442)	(6,442)	0	6,442	(£6,442) - 30% Profit share as per Pier Contract.
Support Service Charges	32,830	27,370	27,370	0	0	5,460	No Major Variances.
Total Pier Pavilion	73,278	66,518	62,123	(4,395)	701	10,454	•

### **Community and Economic Development**

	Full Year Budget	YTD Budget	YTD Actuals	YTD Variance	Commitments	Remaining Budget	Explanation for Variances
	£	£	£	£	£	£	
Foreshore (Community)							
Gross Direct Costs	516,273	416,193	407,654	(8,539)	102,181	6,439	(£8,235) - Memorial seats. (£4,328) - Telephone Rentals and Maintenance. £4,780 - Blue Flag application.
Support Service Charges	57,690	48,080	48,080	0	0	9,610	No Major Variances.
Total Foreshore (Community)	573,963	464,273	455,734	(8,539)	102,181	16,049	•
Woodlands Management							
Gross Direct Costs	171,467	142,374	173,096	30,722	14,787	(16,416)	See Note A Below
Gross Direct Income	(25,550)	(21,300)	(45,332)	(24,032)	0	19,782	(£11,823) - Woodland Trust income. (£8,228) - Higher car park income. (£5,709) - Event income.
Capital Charges	1,346	1,120	1,120	0	0	226	No Major Variances.
Support Service Charges	133,430	111,210	111,210	0	0	22,220	No Major Variances.
Total Woodlands Management	280,693	233,404	240,094	6,689	14,787	25,813	

Note A: £4,430 - Electrical hook up to WC's and Tearooms and Holt CP replace the timber legs to the Picnic Shelter. £4,269 - Equipment Purchases including event Marquee. This will be funded from reserves. £4,211 - Costs relating to events and hire of land for container. £6,034 - Viking Long House works, volunteer expenses and disabled picnic benches. £8,380 - Tree safety works. The balance consists of minor variances.

Cromer Pier						
Gross Direct Costs	96,834	66,127	62,624	(3,503)	3,158	31,052 No Major Variances.
Gross Direct Income	(25,734)	(19,301)	(20,790)	(1,489)	0,100	(4,944) No Major Variances.
Capital Charges	6,249	5,210	5,210	0	0	1,039 No Major Variances.
Support Service Charges	66,330	55,280	55,280	0	0	11,050 No Major Variances.
Total Cromer Pier	143,679	107,316	102,324	(4,992)	3,158	38,197
Economic Growth						
Gross Direct Costs	78,530	62,698	64,086	1,388	60,334	(45,890) No Major Variances.
Gross Direct Income	0	0	(462)	(462)	0	462
Capital Charges	211	180	180	0	0	31
Support Service Charges	310,260	258,560	258,560	0	0	51,700
Total Economic Growth	389,001	321,438	322,364	926	60,334	6,303
Tourism						
Gross Direct Costs	47,588	46,300	52,080	5,780	0	(4,492) Orchestra Live costs offset by Income
Gross Direct Income	0	0	(6,750)	(6,750)	0	6,750
Support Service Charges	18,610	15,520	15,520	0	0	3,090
Total Tourism	66,198	61,820	60,850	(970)	0	5,348
Market Town Initiatives						
Gross Direct Costs	125,837	125,837	122,902	(2,935)	0	2,935 No Major Variances.
Total Market Town Initiatives	125,837	125,837	122,902	(2,935)	0	2,935

# **Community and Economic Development**

	Full Year Budget	YTD Budget	YTD Actuals	YTD Variance	Commitments	Budget	Explanation for Variances
	£	£	£	£	£	£	
Coast Protection							
Gross Direct Costs	321,275	195,565	196,201	636	40,825	84,248	No Major Variances.
Capital Charges	18,070	15,060	15,060	0	0	3,010	
Support Service Charges	370,240	308,520	308,520	0	0	61,720	_
Total Coast Protection	709,585	519,145	519,781	636	40,825	148,978	
<b>Business Growth Staffing</b>							
Gross Direct Costs	253,035	209,949	203,443	(6,506)	0	49,592	Temporary staff saving due to employee taking on additional role in different department.
Gross Direct Income	0	0	0	0	0	0	
Support Service Charges	(226,802)	(188,980)	(188,980)	0	0	(37,822)	
Total Business Growth Staffing	26,233	20,969	14,463	(6,506)	0	11,770	
Economic & Comm Dev Mgt							
Gross Direct Costs	100,953	84,180	75,140	(9,040)	14,366	11,447	(£10,000) Museum contribution not yet made.
Support Service Charges	(56,218)	(46,850)	(46,850)	0	0	(9,368)	
Total Economic & Comm Dev Mgt	44,735	37,330	28,290	(9,040)	14,366	2,079	
Leisure							
Gross Direct Costs	197,722	164,790	165,197	407	0	32,525	No Major Variances.
Gross Direct Income	(700)	(580)	(205)	375	0	(495)	No Major Variances.
Support Service Charges	(195,274)	(162,700)	(162,700)	0	0	(32,574)	No Major Variances.
Total Leisure	1,748	1,510	2,292	782	0	(544)	
Housing (Health & Wellbeing	a)						
Gross Direct Costs	283,894	236,589	233,322	(3,267)	0	50 572	Contributions not yet paid.
Gross Direct Income	(86,700)	(86,700)	(86,700)	(3,207)	0	0,572	
Support Service Charges	54,288	45,260	45,260	0	0	9,028	
Total Housing (Health & Wellbeing)	251,482	195,149	191,882	(3,267)	0	59,600	_
Housing Strategy							
Gross Direct Costs	298,156	239,938	238,880	(1,059)	19,625	39,651	No Major Variances.
Gross Direct Income	0	(9)	(46,973)	(46,964)	0		(£40,621) Net VAT shelter position, this will be transferred to the Capital Receipts reserve toward future capital spend.
Capital Charges	425,000	0	0	0	0	425,000	
Support Service Charges	43,867	36,630	36,630	0	0	7,237	
Total Housing Strategy	767,023	276,559	228,536	(48,023)	19,625	518,862	-

# **Community and Economic Development**

	Full Year Budget £	YTD Budget £	YTD Actuals £	YTD Variance £	Commitments	Remaining Budget £	Explanation for Variances
Community And Localism	-	~	-	-	-	-	
Gross Direct Costs	417,647	140,576	131,938	(8,638)	0	285,709	(£4,201) - Arts grants. (£2,841) - Grants awarded by the Big Society panel during 2018/19 not yet claimed.
Gross Direct Income	(50,658)	(43,887)	(42,677)	1,210	0	(7,981)	No Major Variances.
Support Service Charges	10,630	8,860	8,860	0	0	1,770	No Major Variances.
Total Community And Localism	377,619	105,549	98,121	(7,428)	0	279,498	
Coastal Management							
Gross Direct Costs	294,255	224,390	242,436	18,046	0	51,819	Employee costs - to be funded by a contribution from the Coastal Partnership at year end.
Support Service Charges	(299,895)	(249,910)	(249,910)	0	0	(49,985)	
Total Coastal Management	(5,640)	(25,520)	(7,474)	18,046	0	1,834	
Total Community and Economic Development	4,148,807	2,533,882	2,149,057	(384,825)	849,987	1,149,764	